



Maximising recovery and modernising construction

Day 1: 24 November, virtual

Day 2: 1 December, Leonardo Tower Bridge, London

Day 1 – 24 November 2021, virtual

12:00 Welcome from the chair

Lem Bingley, editor, **Construction News**

Economic recovery

12:05 **ECONOMIC REVIEW: The road to economic recovery**

Taking a strategic look at the UK economy and the role the construction industry has on rebuilding the nation. Discover how the industry can bounce back better and stronger.

Liz Martins, senior economist, **HSBC**

12:30 **INVESTMENT PANEL: What will be driving project investment and risk over the next five years?**

- How confident do you feel to invest in the built environment? How important is the built environment for economic recovery?
- What are your plans to prioritise sustainability and net-zero when investing?
- What are the risks ahead for the industry and how is that impacting how you invest, plan and work with industry?

Panellists:

Rob Allan, development director, **Muse Developments**

Wes Erlam, director of urban regeneration, **Legal & General Capital**

John Mulryan, group managing director, **Ballymore**

Nick Smallwood, chief executive officer, **Infrastructure Projects Authority**

Lynn Smith, development director, asset & portfolio management, **Europa Capital Partners LLP**

Matt Voyce, executive director, construction, **Quintain**

13:15 **KEYNOTE INTERVIEW: How has your business responded to the last 24 months and what impact has it had on the outlook for 2022 and beyond?**

Editor Lem Bingley interviews David Allen, Chief Executive of Wates on the topics of how to future proof your business and embrace change.

David Allen, chief executive, **Wates**

13:45 Networking break

Modernising procurement

13:55 **PANEL DISCUSSION: Demystifying different framework approaches to encourage collaboration and drive efficiency**

Discussing the varied approaches across the UK to creating, tendering and delivering projects in a framework. How can clients successfully help improve collaboration and a steady pipeline of work to the supply chain? Do frameworks create a boom-and-bust culture? How can frameworks help create certainty of pipeline for the industry?

Panellists:

Kingsley Clarke, SCF operations lead, **Southern Construction Framework**

Tania Silva, frameworks manager, **North Wales Construction Partnership**

Robert Stone, director - technical services centre of excellence, **Homes England**

Noreen Winhall, commercial director, **Crown Commercial Services (CCS)**

Peter Yates, regional framework director, **Constructing West Midlands**

London Construction Programme

14:40 **CASE STUDY: Delivering the £1.8bn Procurement Partnership Framework in the North West and sharing what will make it different**

Providing insight into the framework and pipeline of projects coming to market. Exploring when, where and how the £1.8bn will be spent to improve the North West built environment and what they will seek in framework partners.

Robbie Blackhurst, founder and director, **Procure Partnerships Frameworks**

15:00 **CASE STUDY: Outlining the Department for Education's £7bn framework**

Rory Kennedy, director, capital, **Department for Education**

15:20 Question and answer session

15:30 Networking Break

Putting ideas into practice

15:40 **A year on from the Construction Industry Playbook: How has the industry implemented its policies and what impact is it having for clients?**

- What recommendations from the Construction Playbook have you prioritised?
- What examples do you have of the Playbook being in action in the industry and productivity?
- How does the Playbook encourage an industry shift to MMC and does it provide enough of an incentive?
- What key lessons have you learnt through implementing the Playbook's policies and where can industry go further in the future?

Panellists:

Ann Bentley, global board director, **Rider Levett Bucknall**
Clive Berrington, group commercial & procurement director, **Network Rail**
Andrew Cubitt, procurement and supply chain director, **HS2**
Simon Gorski, managing director, construction, Europe, **Lend Lease**
Cliff Jones, head of construction procurement, **NHS Estates and Facilities Commercial Directorate NHS England and NHS Improvement**
John Welch, deputy director, construction, **Crown Commercial Service (CCS)**

16:25 **Modernise or Die: 5 years on, what has changed in construction and has Covid19 impacted the rate of change?**

Reviewing the construction industry's adaptive mentality during the pandemic and weighing up the value added. Examining what improvements and impact it has made and what the industry should continue post-pandemic. Analysing how EDI has been improved through a shift to a flexible working approach.

Mark Farmer, CEO and founding director, **Cast Consultancy**

16:55 Closing remarks from the chair

17:00 Close of Conference

Day 2 – 1 December 2021, physical

09:00 **Welcome from chair**

Lem Bingley, editor, **Construction News**

Strategic Challenges

09:05 **GOVERNMENT ADDRESS: Revealing how government will meet the priorities of the recovery with the levelling up agenda and pushing industry to address the net-zero challenge**

Explaining the role of the construction industry in helping the economy recovery and how businesses can mobilise to ensure resources to delivery investment across the public sector. Exploring government support plans for retrofitting, and building, net-zero infrastructure and built environment in response to COP26 and how the Construction Playbooks aids governments objectives.

09:30 **Leveraging the advancements made over the last 18 months to ensure a more modern industry**

Change has been accelerated and necessary through the pandemic and is essential to help support recovery. Understand how your organisation can embrace and optimise the shift to keep propelling forward on a trajectory of transformation. Discover the importance of modernisation and the long-term impact it carries to stay remain competitive.

Sam Stacey, ISCF challenge director for construction, **Innovate UK**

10:00 **PANEL DISCUSSION: Predicting the shifting societal behaviours and understanding how they shape the built environment and construction industry**

Revealing how cities and places will operate following a national shift to working from home. What does this mean for office space and development? How will our highstreets and commercial space be used? How does this change the demand and specialities required of the construction industry? How could the industry be operating in 2035?

Panellists:

Robin Dobson, director, retail development, **Hammerson**

Peter Hogg, partner, London City Executive, **Arcadis**

Diane Wehrle, markets and insights director, **Springboard**

10:45 Networking and refreshments break

Modernising Construction

11:15 **Automation, robotisation and workforce: creating a futureproof industry to meet the next crisis**

Exploring the changes facing the industry, what future workforce will look like and how technology and Covid19 is shifting priorities for business preparing for short and long-term challenges.

Lara Potter, director, workforce for the future programme, **Arcadis**

11:45 Table Discussions

Discover how major contractors are adapting and driving change internally and with the supply chain.

Speakers will deliver a short presentation before leading roundtable discussions

Harnessing data to improve productivity

- How has data helped make informed project management decisions on projects?
- How can the industry improve the interpretation of data and harness the information better?

Neil Robertson, chief executive, **National Skills Academy for Rail (NASR)**

Embracing industrialised construction to fulfil future pipelines

- How can procurement change to encourage offsite and modular manufacture?
- What projects have embraced offsite and have they made a cost or time saving?

Moderated by:

Keith Waller, Programme Director, **Construction Innovation Hub**

Overcoming the skills gap and improving diversity in the industry – Hosted by Inspiring Women in Construction

- Do you think there is a business case for a more diverse and inclusive business?
- How do EDI initiatives help close the skills gap?

Reducing carbon when delivering programmes

- What innovative materials are you trialling to reduce your carbon footprint?
- What changes have made the biggest impact to reducing carbon on a project?

Rebecca Ewan, assistant sustainability manager, **Mace**

12:35 Feedback session

12:45 Networking lunch and exhibition

Recovery and Investment

13:45 **Reimagining and redefining the UK rail sector and the role of the supply chain in delivering, maintaining and improving railways**

Explaining how the recent re structure of the railway affects the way the supply chain integrated with clients. How will a pipeline of work be released? Will control periods still be used? How does the restructure improve the ability for the supply chain to be innovative?

Stuart Calvert, director, rail investment centre of excellence, **Network Rail**

14:15 Table Discussions

Discover how major clients are adapting and driving investment plans in the coming years and how will drive change in the project partners they work with

Speakers will deliver a short presentation before leading roundtable discussions

- **Transport** – how will the lessons of the last two years ensure a more productive sector in the future, what impact is safety, technology and carbon having on project planning?

Peter Anderson, managing director, transport infrastructure, **Amey**

Tim Wood, northern powerhouse rail director, **Transport for the North**

- **Energy and Utilities** – how is decarbonising the network impacting investment decisions? what impact is AMP6 having on collaboration and innovation?

Nicola Medalova, managing director, **National Grid Interconnectors**

- **Urban regeneration** – what does the future of the city centre look like?

Tristan Samuels, director of regeneration, **Portsmouth City Council**

- **High Rise building** – what has 2020 taught us about office space and working? How are you accelerating output to meet demand?
- **Housing** – how can the industry improve its efficiency when delivering homes?
- **Warehouses** – how can a modern industry drive performance onsite?

15:05 Feedback session

15:15 Networking and refreshments break

A Brighter Future

15:45 **CASE STUDY: Retrofitting existing assets at Warwick Court with the modern user in mind**
Outlining the delivery of a carbon conscious refurbishment project which reduces waste, retains existing finishes and minimises embodied carbon. Sharing key lessons on how the projects leadership organically prioritised diversity and the importance of diverse leadership for building for the end user.

Laura Collins, project director, **Stanhope**

16:15 **Leadership panel: How are you reimagining the construction industry to remain competitive?**

Hear from the leaders on the construction industry as they question the current ways of working and outline their forward-thinking visions to keep at the forefront of the industry.

- What responsibility does construction have to create a net-zero society?
- How are you bridging the skills gap and what role are the most pressing for the industry
- What is the role of digital and automation in future approaches to construction?
- What does the recovery and levelling up look like to you?

Panellists:

Gregor Craig, president and CEO, **Skanska UK**

Amanda Fisher, chief executive, **Amey**

Bill Hocking, chief executive, **Galliford Try**

Mark Reynolds, group chief executive, **Mace**

Rick Willmott, group chief executive, **Willmott Dixon**

17:00 Closing remarks from the chair

17:05 Close of conference