



3-4 December 2019, The Brewery London

Shaping a new future for the industry

Day 1 – Infrastructure and Change

08:00 Registration and refreshments

09:00 Opening from day one chair

Industry Landscape

09:10 **Political address**

Providing clarity in uncertain times

As Brexit and its impact looms over the country, industry and investors, how will government steer investment in major projects, reassure the finance sector and support construction companies to change and prepare for the future

09:30 **Keynote address**

Economic outlook – assessing the industry, its risks and how businesses will get finance in the future

Discussing construction's place in the wider investment landscape and exploring what investors are seeking in sustainable businesses.

10:00 **Industry Leaders panel**

How are you guiding and changing your business in the next three years?

- What do the short-medium challenges look like for you
- How do you see your business structure changing and why?
- What would you like to see from government to provide clarity on projects and support for industry modernisation?
- How is your organisation tackling diversity in the industry now and in the longer term?

10:45 **Network and learn**

- **Speakers Corner** – book time to connect with the speakers 1-2-1 (VIP passes)
- **Future Leaders Talk** – hear innovative ideas and concepts from of the industry's future leaders

11:30-12:45 **Roundtable debate (Invite only)**

Changing corporate structures to better support the health and wellbeing of the workforce – what are the practical solutions for business leaders?

Breakout A: An infrastructure renaissance?		Breakout B: Offsite or not to Offsite	
11:30	<p>Creating certainty in the infrastructure pipeline to ensure we can deliver future plans Gain insight from three major infrastructure clients to examine how they will procure future work, support the supply chain and ensure all have the resources to deliver efficiently</p>	11:30	<p>Emerging players, approaches and opportunities Examine how two companies plan to drive forward offsite and modular schemes, what impact this has for the business and supply chains and revealing the potential pipeline of future work.</p>
12:00	Speaker question and answer session	12:00	Speaker question and answer session
12:20	<p>Inspirational talk Creating real change in the industry's approach to diversity and inclusion.</p>	12:20	<p>What will government do to put offsite at the forefront of the procurement and design? Exploring the public frameworks and projects that are putting offsite as the preferred delivery solution, what impact this has had for procurement and delivery models being used</p>
12:35	Speaker question and answer session	12:35	Speaker question and answer session

12:45 **Lunch and learn**

- Speakers Corner – book time to connect with the speakers 1-2-1 (VIP passes)
- Future Leaders Talk – hear innovative ideas from of the industry's future leaders
- Legal Clinic – discuss the commercial challenges facing business in the context of Brexit

14:15-15:30 **Roundtable debate (Invite only)**

Digitising construction businesses – assessing how companies can accelerate the digital transformation and what this means for corporate structures and teams

Breakout A: Infrastructure projects to watch		Breakout B: Procurement and value	
14:15	<p>Changing our approach to planning and designing infrastructure projects Showcasing three exciting and challenging projects coming to the forefront and highlighting how they</p>	14:15	<p>Panel: Bringing the community closer to the project Discussing how practically project teams and the supply chain can improve engagement and collaboration with the community and external</p>

	have approached procurement, design or delivery differently		stakeholders, and exploring the impact this can have for outcomes and the value of work.
14:45	Speaker question and answer session	15:00	How can we procure differently and better? Reviewing two approaches from clients, how they are trying to address the challenges of driving value in procurement and what outcomes they are already measuring from it.
15:10	Inspirational talk Focusing individuals and business to change processes and structure to support mental ill health		
15:25	Speaker question and answer session		

15:30 **Networking and learn**

- Speakers Corner – book time to connect with the speakers 1-2-1 (VIP passes)
- Future Leaders Talk – hear innovative ideas from of the industry’s future leaders

A new industry

16:00 **Delving into the future of the contracting model and what it means for contractors and subcontractors**

- Challenging the norm and taking a fresh view at the relationship between clients, consultants and contractors
- Exploring the impact that this has for a business and the skills and resources required
- Futuregazing at where the industry is heading and the role that new entrants or the rest of the supply chain might play

16:45 **Keynote**

In conversation with...

Discussing the outlook in the short-medium term and understanding how they sees the industry and the business meeting the challenges of Brexit, skills shortage and technological disruption.

17:30 **Reception**

Join us for networking and to hear insight from Construction News’s Tom Fitzpatrick and discuss how construction need to change to meet challenges, to be more productive and to work better with the supply chain.

19:00 End of drinks reception and Day 1 of the Summit

Day 2 – Buildings and a Better Industry

08:00 Registration and refreshments

09:00 Opening from day two chair

09:10 **Keynote address**

The changing role of clients in construction

- Revealing how clients are driving project and social value from panning to construction
- How is the risk model of contract and procurement changing the role clients play?
- Exploring the impact that client lead design and delivery could have for industry structure and collaboration

09:30 Speaker question and answer session

09:40 **Shaping urban landscapes and creating new communities**

Gain insight from three critical clients as their reveal how their projects will change urban areas and create better places for people to live, work and enjoy

- **Commonwealth Games** – driving rapid development to meet the 2022 deadline
- **Residential** – Putting place at the heart of project planning and future developments
- **Office development** – creating modern office spaces to changing work habits

10:10 Speaker question and answer session

10:25 **London's post Brexit cityscape – a new doom for high rise?**

Examining the pipeline and potential of London's skyline to change over the next five years, the ready-to-go projects and the need for new designs and thinking to meet a changing model of tenancy in the city.

10:40 Speaker question and answer session

10:45 **Network and Learn**

- Speakers Corner – book time to connect with the speakers 1-2-1 (VIP passes)

11:30 **Working Group – placemaking for the future**

How are the public and private sector working together to create a better model for create places people want to live and work?

12:00 **Roundtable discussions with facilitators**

Discussing the approach being employed across organisations and the challenging of developing places across the UK

12:30 Feedback from the tables and summary from chair

12:45 **Lunch and learn**

- Speakers Corner – book time to connect with the speakers 1-2-1 (VIP passes)

14:00 Working Groups Round-up

The Working Group chair will share a brief insight into what they have heard, the priorities of each group and what they are taking away from the discussions.

14:15 CEO panel

Planning and maintaining momentum of development again an uncertain economic backdrop

- What and where will be the focus for development in the next three years?
- How is national political and economic uncertainty impacting development plans?
- What are developers looking for from the supply chain to drive the efficiency and value in projects?
- How has the rise of PRS created a lasting impact for the way developments are financed and developed?

15:00 Client interview

A different approach to building homes for the future

Exploring how different procurement and delivery could open the door to changing how the industry build homes and meets government targets

15:30 Closing keynote

16:00 Close of the CN Summit

EMAP 2019. The programme may change due to unforeseen circumstances. EMAP reserves the right to alter the venue and/or speakers.